

**MINUTES OF THE MEETING OF THE CABINET  
HELD ON WEDNESDAY, 4 JULY 2018**

**COUNCILLORS**

**PRESENT** Nesil Caliskan (Leader of the Council), Daniel Anderson (Deputy Leader of the Council), Yasemin Brett (Cabinet Member for Public Health), Alev Cazimoglu (Cabinet Member for Health and Social Care), Guney Dogan (Cabinet Member for Environment), Achilleas Georgiou (Cabinet Member for Children's Services), Dino Lemonides (Cabinet Member for Housing), Mary Maguire (Cabinet Member for Finance and Procurement) and Ahmet Oykenor (Cabinet Member for Property and Assets)

**Associate Cabinet Members (Non-Executive and Non-Voting):** Dinah Barry (Enfield West), George Savva (Enfield South East)

**ABSENT** Nneka Keazor (Cabinet Member for Community Safety and Cohesion), Ahmet Hasan (Associate Cabinet Member – Enfield North)

**OFFICERS:** Ian Davis (Chief Executive), Sarah Cary (Executive Director Place), Jayne Middleton-Albooye (Head of Legal Services), Fay Hammond (Director of Finance), Clara Seery (Assistant Director - Education), Doug Wilkinson (Director of Environment and Operational Services), Claire Johnson (Head of Governance and Scrutiny), David Greely (Corporate Communications Manager), Gary Barnes (Director of Property), Russell Hart (Head of Operations Parks and Street Scene), Ian Russell (Principal Engineer) and Bindi Nagra (Director of Health and Adult Social Care) Jacqui Hurst (Secretary)

**Also Attending:** Councillors Tolga Aramaz, Christine Hamilton, Derek Levy, Gina Needs, Lindsay Rawlings and Edward Smith

**1  
APOLOGIES FOR ABSENCE**

Apologies for absence were received from Councillor Nneka Keazor (Cabinet Member for Community Safety and Cohesion), Tony Theodoulou (Executive Director People), James Rolfe (Executive Director Resources) and Jeremy Chambers (Director of Law and Governance).

**2  
DECLARATION OF INTERESTS**

Councillor Dino Lemonides (Cabinet Member for Housing) declared a disclosable pecuniary interest in respect of Report No.15 – Penalty Charge Notice Change – Implementation (Minute No.7 below refers). Councillor Lemonides left the meeting for this item.

**3  
URGENT ITEMS**

NOTED, that the reports listed on the agenda had been circulated in accordance with the requirements of the Council's Constitution and the Local Authorities (Executive Arrangements) (Access to Information and Meetings) (England) Regulations 2012. These requirements state that agendas and reports should be circulated at least 5 clear days in advance of meetings.

**4  
DEPUTATIONS**

NOTED, that no requests for deputations had been received for presentation to this Cabinet meeting.

**5  
ITEMS TO BE REFERRED TO THE COUNCIL**

NOTED, that there were no items to be referred to the Council.

**6  
QUARTERLY CORPORATE PERFORMANCE REPORT**

Councillor Daniel Anderson (Deputy Leader) introduced the report of the Executive Director – Resources (No.14) presenting the latest quarterly report on the Corporate Performance Scorecard.

NOTED

1. That Appendix 1 to the report set out the end of year performance for 2017/18 and compared it to the Council's performance at the end of 2016/17.

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2. As set out in the report, the Data and Management Information Reporting Hub and Performance Analysis Team were working closely with departments to review and, where necessary, amend procedures to ensure that the processes for collecting and reporting data were capturing all the activity covered by the indicators.
3. Members' attention was drawn to the performance data and, Cabinet Members were invited to comment on any particular issues within their portfolio areas of responsibility. The following issues arose in discussion:
  - The overall satisfaction with the repairs service provided by Council homes.
  - The number of visits recorded to Enfield Town Library and the possible reasons for a drop in the number of visits. In discussion, Members noted that this was a well-used and highly regarded library. Councillor Georgiou outlined the work that he would be undertaking in respect of libraries across the Borough.
  - The positive performance with regard to Adult Social Care, Delayed transfers of care.
  - In response to questions raised, the pressures being experienced and the reasons for the performance results in relation to - Carers receiving needs assessment or review and a specific carer's services, or advice and information (including the Carers Centre) – was outlined in full to the Cabinet.
4. For information only, the progress being made towards achieving the identified key priorities for Enfield, following the discussion outlined above.

**Alternative Options Considered:** Not to report regularly on the Council's performance. This would make it difficult to assess progress made on achieving the Council's main priorities and to demonstrate the value for money being provided by Council services.

**Reason:** To update Cabinet on the progress made against all key priority performance indicators for the Council.  
(Non key)

## 7

### **PENALTY CHARGE NOTICE CHANGE - IMPLEMENTATION**

Councillor Dino Lemonides (Cabinet Member for Housing) left the meeting for this item (Minute No.2 above refers).

Councillor Guney Dogan (Cabinet Member for Environment) introduced the report of the Executive Director – Place (No.15) seeking approval to the implementation of the Penalty Charge Notice change as detailed in the report.

NOTED

1. That compliance with parking and traffic controls were necessary to ensure effective traffic management on Enfield's road network.
2. That the change in Penalty Charge Notice Band had been approved by London Councils, the Mayor of London and Secretary of State for Transport, as set out in the report.
3. That the implementation of the band change from Band B to Band A, was being done to secure a higher level of compliance to parking and traffic restrictions in Enfield. It was proposed to implement the change with effect from 1 August 2018.
4. A discussion took place with regard to parking enforcement activity around schools and whether funding could be ring-fenced in support of targeted enforcement. Doug Wilkinson (Director of Environment and Operational Services) outlined to Members the enforcement activity which was currently undertaken around schools and undertook to work with the Cabinet Members to address their priorities for such work within the overall funding availability for transport related activities.
5. In response to a question raised, that the Penalty Charge Notice Band was in line with other Boroughs.

**Alternative Options Considered:** Continue with the current levels of enforcement and penalty values, in the hope that compliance would improve.

**DECISION:** The Cabinet agreed to implement the higher penalty charge notice band (Band A) with effect from 1 August 2018.

**Reason:** To seek approval to implement the scheme. The approval to seek the increase in the Penalty Charge Notice bands had been approved through a previous decision (key decision reference number 3970) in 2014/15.

**(Key decision – reference number 4696)**

**8**

**GENOTIN ROAD CAR PARK, ENFIELD TOWN**

Councillor Ahmet Oykenar (Cabinet Member for Property and Assets) reported that this item had been deferred for consideration at the next Cabinet meeting scheduled to take place on 25 July 2018 (Minute No.20 below also referred).

Members were advised of the progress in negotiations which had been made to date following the previous Cabinet decision in November 2017.

The report was being reviewed in the light of consideration of the proposals by the Overview and Scrutiny Committee and to include as much information as possible within the part one report.

Members were committed to the economic growth of the Borough and continued dialogue with businesses in Enfield.

An updated report would be presented to the next Cabinet meeting for consideration.

**(Key decision – reference number 4567)**

## **9**

### **ESTATE RENEWAL AND REGENERATION - AFFORDABLE HOMES**

Councillor Nesil Caliskan (Leader of the Council) introduced the report of the Executive Director – Place (No.20) describing the current performance of the council in building affordable homes and providing an opportunity for Cabinet to give political direction on regeneration aims, in advance of further detailed reports to Cabinet in the autumn.

#### **NOTED**

1. The performance of the Council to date in building affordable housing types through its ongoing Estate Renewal and Regeneration programme.
2. The options currently under consideration to increase the supply of council and other affordable homes on council-led developments and, noted that the forthcoming Local Plan and updated Housing Strategy would provide subsequent opportunities to support building further affordable homes.
3. Members' attention was drawn to the options to increase the number of affordable homes on estate regeneration and renewal projects, as set out in section 3.3 of the report. Options included the conversion of rooftops and flat roofs into new homes by adding additional storeys to existing council homes; applying for further grant funding; and revisiting current joint venture arrangements to convert private sale homes to affordable by using right to buy receipts (as set out in the report).
4. That this report did not seek approval for any specific option to proceed at this stage; instead it noted the range of projects ongoing which would be brought to future Cabinet meetings.
5. The public health implications included within the report and that good quality homes were associated with higher life expectancies and better health. A suggestion was made that consideration be given to the

potential provision of roof-top gardens and noted the positive health impact that this could have.

6. The importance of providing good quality homes and the proposals that would be considered in moving forward. It was further noted that the Health and Wellbeing Board had recognised the importance of good quality housing with green spaces as an important determinant of good health.

**Alternative Options Considered:** Not applicable to this report.

**Reason:** Not applicable to this report.  
(Non key)

## **10 PROPOSED WETLAND AND RIVER RESTORATION PROJECTS IN ENFIELD**

Councillor Nesil Caliskan (Leader of the Council) introduced the report of the Executive Director – Place (No.21) outlining proposed wetland and river restoration projects in Enfield.

NOTED

1. That it was proposed to carry out wetland and river restoration projects in three parks in Enfield over the next 18 months. These projects would improve the environment for people and wildlife as well as reducing flood risk to several hundred properties. The estimated cost of these works was £1.25m. External funding of £0.9m had been allocated by several partner organisations including the Environment Agency, The Rivers Trust and the Greater London Authority.
2. That it was proposed to carry out wetland and river restoration projects in three parks in Enfield over the next 18 months at Broomfield Park Wetlands; Enfield Town Flood Alleviation Scheme; and, Albany Park River Restoration (as detailed in section 3.4 of the report).
3. That as well as reducing flood risk, these schemes would deliver additional benefits to water quality; biodiversity; and, amenity. The schemes would benefit local residents.
4. Some external funding had been granted, as detailed in the report. In response to questions raised, a breakdown of the funding available and the timescales for expenditure over two financial years, was outlined to Members (section 6 of the report referred).

5. Members welcomed the forthcoming schemes and noted the positive projects and works that were being and had been implemented across the Borough's parks and open spaces.
6. A discussion took place on the biodiversity impact of the projects and whether biodiversity audits would be undertaken. It was noted that a borough-wide biodiversity audit had been carried out previously. A key aim of the projects was to improve biodiversity. Ecological surveys were undertaken before any work was carried out. Biodiversity audits had been implemented in some areas. It was noted that the Friends of Parks were keen to be involved in such works. Further consideration would be given to this and bringing all such information data together. The Council would work with the Environment Agency to ensure that all protected species were retained.

**Alternative Options Considered:** Do nothing. These schemes are part of a series of improvements to reduce the risk of flooding in Enfield. To do nothing would lose an opportunity to attract significant funding to the London Borough of Enfield, improve the environment, for both people and wildlife, and reduce flood risk to local residents and infrastructure. Furthermore, it would mean the loss of an opportunity to comply with the actions identified in the Local Flood Risk Management Strategy.

**Reason:** Improvements to the environment; improved flood protection improved utilisation of open space; external investment; and, improved public perception and understanding of sustainable drainage and wetlands, and increased interaction with local waterways (as detailed in full in section 5 of the report).  
(Non key)

## 11

### **SUMMER INITIATIVES TO IMPROVE CLEANLINESS OF LOCAL ENVIRONMENTS**

Councillor Nesil Caliskan (Leader of the Council) introduced the report of the Executive Director – Place (No.22) outlining a series of targeted cleansing initiatives for the summer period. Councillor Guney Dogan (Cabinet Member for Environment) set out the proposed initiatives.

#### NOTED

1. The targeted cleansing programmes for implementation by the end of July 2018. The initiatives were as detailed in the report and included enhanced cleaning patrols, additional fly-tip clearance and targeted intense street washing.
2. A number of Council services would be working together to implement the initiatives including Housing, Waste and Cleansing services.

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3. The success of the initiatives would be measured and would be used to determine the way forward for further work to continue to improve the cleanliness of local environments.
4. The initiatives were in recognition that the summer months placed more demand on the local environment and the need to keep the Borough's open spaces clean and tidy for residents' to use.
5. Members' expressed their support of the initiatives. It was important for the Council to work with its partner agencies to help residents to feel as safe and secure as possible in their local environment. It was noted that the Leader would be working with the Cabinet Member for Environment on the proposals going forward.
6. A discussion took place regarding the provision of litter bins in public places and their impact on levels of litter. Doug Wilkinson (Director of Environment and Operational Services) provided a detailed explanation to Members and set out proposals for moving forward in tackling litter.

**Alternative Options Considered:** None, report for information.

**Reason:** None, report for information.  
(Non key)

**12**

**CABINET SUB-COMMITTEES FOR THE MUNICIPAL YEAR 2018/19**

**AGREED**, that the following Cabinet Sub-Committees be established for the municipal year 2018/19:

**Shareholder Board**

Leader (Councillor Nesil Caliskan)  
Cabinet Member for Finance and Procurement (Councillor Mary Maguire)  
Cabinet Member for Property and Assets (Councillor Ahmet Oykenner)  
Cabinet Member for Health and Social Care (Councillor Alev Cazimoglu)  
Cabinet Member for Housing (Councillor Dino Lemonides)

NOTED, that the terms of reference of the Shareholder Board would be reviewed in order to increase the membership to 6 Cabinet Members and, to add the Deputy Leader (Councillor Daniel Anderson) to the membership of the Board.

**Local Plan Cabinet Sub-Committee**

Leader (Councillor Nesil Caliskan)  
Cabinet Member for Finance and Procurement (Councillor Mary Maguire)



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Cabinet Member for Property and Assets (Councillor Ahmet Oykenner)  
Cabinet Member for Housing (Councillor Dino Lemonides)

### **Enfield Community Support Fund Cabinet Sub-Committee**

Cabinet Member for Community Safety and Cohesion (Councillor Nneka Keazor)  
Cabinet Member for Environment (Councillor Guney Dogan)  
Cabinet Member for Public Health (Councillor Yasemin Brett)

NOTED, that any requirements for any additional Cabinet Sub-Committees would be considered and referred to future Cabinet meetings for agreement.

### **13**

#### **ISSUES ARISING FROM THE OVERVIEW AND SCRUTINY COMMITTEE**

NOTED, that there were currently no issues arising from the Overview and Scrutiny Committee for consideration at this meeting.

### **14**

#### **CABINET AGENDA PLANNING - FUTURE ITEMS**

NOTED, for information, the provisional list of items scheduled for future Cabinet meetings.

### **15**

#### **MINUTES OF SHAREHOLDER BOARD MEETING HELD ON 24 APRIL 2018**

NOTED, for information, the minutes of a meeting of the Shareholder Board held on 24 April 2018.

### **16**

#### **MINUTES**

**AGREED**, that the minutes of the previous meeting of the Cabinet held on 18 April 2018 be confirmed and signed by the Chair as a correct record.

### **17**

#### **ENFIELD STRATEGIC PARTNERSHIP UPDATE**

NOTED, that there were no written updates to be received at this meeting.

**18  
DATE OF NEXT MEETING**

NOTED, that the next meeting of the Cabinet was scheduled to take place on Wednesday 25 July 2018 at 8.15pm.

**19  
EXCLUSION OF THE PRESS AND PUBLIC**

**RESOLVED**, in accordance with Section 100(A) of the Local Government Act 1972 to exclude the press and the public from the meeting for the items listed on part two of the agenda on the grounds that they involve the likely disclosure of exempt information as defined in Paragraph 3 (information relating to the financial or business affairs of any particular person (including the authority holding that information) of Part 1 of Schedule 12A to the Act (as amended by the Local Government (Access to Information) (Variation) (Order 2006)).

**20  
GENOTIN ROAD CAR PARK, ENFIELD TOWN**

NOTED, that this item had been deferred to the next Cabinet meeting, Minute No.8 above refers.

**21  
MERIDIAN WATER: PROGRESS UPDATE**

Sarah Cary (Executive Director – Place) informed Members of the on-going briefings taking place and, of the reports due to be considered at the next Cabinet meeting regarding Meridian Water.